

# Movement Practices on Field Financial

## Accountability

### Project Summary



TRANSFORMATIONAL  
INVESTMENT  
CAPACITY

#### Problem

MSF's ability to accurately report on the nature of field expenditure is limited and inconsistent. In particular, non-operational sections/associations have insufficient **visibility** on the *efficiency* and *effectiveness* of how resources are used in MSF's countries of operation.

#### Proposed Solution

Explore options to **systematically increase visibility and accountability on field expenditure** and propose aspirational/best practice and minimum viable **sets of measures** to be replicated within the movement.



#### Potential Impact

- **Improve visibility** and **accountability** to donors
- **Reduce reputational risks** and increase potential for funding
- Improve **effectiveness and efficiency**

#### Viability

- Solicits **external best practices** to inform approach
- Includes a **discovery analysis, deep dive on options for improvement**, and a **business case** for highest opportunity areas

#### Risk Mitigation

- Incorporates **change management** and **stakeholder engagement** to understand and manage potential resistance

#### Scalability

- Leverages a **coalition of the willing** to implement recommendations

**Area/Type:** Other; Incubator

**Sponsor/Support:** MSF Australia, Canada, Japan, Austria, USA and Germany

**Length/Project Status:** 6 months; **ONGOING**