Movement Practices on Field Financial Accountability

Project Summary

**Problem**
MSF’s ability to accurately report on the nature of field expenditure is limited and inconsistent. In particular, non-operational sections/associations have insufficient **visibility** on the **efficiency** and **effectiveness** of how resources are used in MSF’s countries of operation.

**Proposed Solution**
Explore options to **systematically increase visibility and accountability** on field expenditure and propose aspirational/best practice and minimum viable **sets of measures** to be replicated within the movement.

**Potential Impact**
- **Improve visibility** and **accountability** to donors
- **Reduce reputational risks** and increase potential for funding
- **Improve effectiveness and efficiency**

**Viability**
- Solicits **external best practices** to inform approach
- Includes a **discovery analysis, deep dive on options for improvement**, and a **business case** for highest opportunity areas

**Risk Mitigation**
- Incorporates **change management** and **stakeholder engagement** to understand and manage potential resistance

**Scalability**
- Leverages a **coalition of the willing** to implement recommendations

**Area/Type:** Other; Incubator  
**Sponsor/Support:** MSF Australia, Canada, Japan, Austria, USA and Germany  
**Length/Project Status:** 6 months; **ONGOING**